

Designated 1 Fund

he Designated Endowment Fund program represents the clearest understanding of the Oklahoma City Community Foundation as it relates to both donors and other non-profit organizations.

A Designated Endowment Fund is a simple and efficient vehicle that will provide the organization with a stable source of yearly incomemore than \$1.37 million was distributed among 200-plus Designated Endowment Funds in September for fiscal year 1997.

Through the Designated Fund program, a non-profit can take advantage of the Community Foundation's management services, including investment oversight, acknowledgment to donors and annual cash distributions.

The program is attractive to donors as well – a donor can support several agencies' Designated Funds with a single contribution, and the Community Foundation is prepared to handle various non-cash donations.

The Community Foundation has placed an emphasis on building the program, especially over the past five years, because we believe providing support to local non-profit organizations is the most basic way we can help strengthen the community.

A primary catalyst for the growth of the program has been the willingness of the John Kirkpatrick family to provide matching dollars as an incentive for agencies wishing to build endowments.

Between 1992 and 1994, a series of three matching programs were offered with the support of the Kirkpatrick family to stimulate the growth of many of the smaller funds. The total increase in donations from these challenges was \$3.2 million.

Followed by the stock market increase from 1995 to 1997, the growth of the Designated Funds has been substantial. During that period, the combined value of the funds increased from \$13.5 million to \$31.1 million. New funds accounted for \$2.5 million of this growth and existing funds received \$15.1 million.

To illustrate this substantial growth, one can follow the growth of current individual funds that were in existence in 1989. The average fund that was in place in 1989 has increased in value from \$57,570 in 1989 to \$152,027 in 1997.

The average annual cash distribution for funds in place since 1989 has increased from \$3,800 to \$6,832, and donated capital as a percent of total fund value has gone from 100 percent in 1989



to 60 percent in 1997 for those funds.

The importance of an appropriate long-term investment management program is illustrated by these results. The Community Foundation's investment committee sets policies with the goal of maximizing the funds' value over the long-term.

Cash distributions are based on a spending rule which is 5 percent of the average market value for the previous eight quarters. The spending rule ensures a stable earnings stream as well as a policy of inflation protection. (See related story on page 3).

The Community Foundation's investment performance for fiscal year 1997 was 19.43 percent. The three year investment performance average is 18.16 percent and the average performance for the past five years is 12.32 percent.

Because of the high rates of return achieved during the past several years, the spending rule has allowed the cash distribution to increase by 64 percent from 1989 to 1997 before any additional contributions are included.

The Designated Fund program has attracted both new funds and important additions to existing funds. This commitment to endowment building has been encouraged by the Community Foundation, and our staff are anxious to work with any organization to increase contributions to its endowment fund.

Designated Fund Program Facts At-A-Glance

(All funds included)	1992	<u>1997</u>
Total Assets of Program	\$13.5 million	\$31.1 million
Average Fund	\$67,341	\$121,485
Average Distribution	\$3,793	\$5,380
Total Program Distributions	\$7 39, 7 35	\$1,377,400
Distributions of \$1,000+	130	216
Donated Capital as a % of Fund Value	88%	62%
Average Return on Donated Capital in Cash Distribution	6.47%	7.18%



New Designated Funds for fiscal year 1997

University of Oklahoma School of Music – Dorothy Kendall Piano Scholarship Casady School Primary Division – Jane B. McMillin Memorial Freda Poole Grayson Scholarship Fund Positive Tomorrows Ladies Music Club University of Central Oklahoma Nursing Scholarship Morris Animal Foundation United Methodist Boys Ranch The Children's Center Oklahoma Youth Symphony Make Promises Happen St. Gregory's University – Vogt Fund

Designated Fund Development Ideas

The Oklahoma City Community Foundation has several thousand donors throughout the community, and actively promotes the Designated Endowment Fund program through its Annual Report, through *The Catalyst* newsletter and through the distribution of the Designated Fund brochure.

Agencies that benefit from these funds can increase the contributions to the fund by simply letting donors and supporters know that they have an endowment fund. Many of them might already be contributing to the fund of another organization and may be familiar with the endowment program concept.

The Kirkpatrick Family Fund has been very supportive of the Designated Funds at the Community Foundation and has made contributions to many of these funds. Most of their contributions are in the form of grants that the agency must match with contributions from other donors. Organizations interested in a specific effort to solicit new contributions are encouraged to contact Marilyn Myers at the Kirkpatrick Family Fund to discuss the possibility of a Designated Fund matching grant.

Talk about the success of the Designated Fund and how it has increased in value. The Community Foundation has prepared reports and sample newsletter articles that you can use to create a great story for your newsletter that will let your donors know about your agency's fund.

The Community Foundation provides donor cards and postage-paid reply envelopes for the use of any organization that would like to do a solicitation for a Designated Fund.

One of the most important sources of endowment assets are bequests from wills and trusts. Encouraging donors to include your organization in their will can be important.

The Community Foundation regularly sends lists of agencies with Designated Funds to attorneys and accountants. Suggest to donors through newsletter items to remember your agency's Designated Fund in their estate planning.

The Community Foundation acknowledges all contributions to both the donor and to the agency benefiting from a Designated Fund.

Memorial contributions are also acknowledged to the family of the person being remembered. Directing memorial contributions to your Designated Fund can assist you with the acknowledgment task as well as increase the value of your fund. These contributions can be forwarded to the Community Foundation directly without going through your own account.

Spending Policy provides protection for funds, maximizes support to agencies

A major focus of the Community Foundation's mission is to build and effectively manage a permanent and growing endowment for the benefit of non-profit organizations and charitable causes in the Oklahoma City area.

Therefore, it is essential that we focus on protecting these

funds for future generations, while maximizing the dollars available for current grantmaking.

To address these goals, the Trustees of the Community Foundation approved a formal spending policy at the end of fiscal year 1996 for many of the funds of the permanent endowment.

Cash distributions from the Designated Endowment Funds are based on a spending policy that calls

for distributing 5 percent of the average market value for the previous eight quarters. The remaining investment return is left with the fund to add to the fund's value, which protects the future income stream from the effects of inflation.

The annual distribution from the fund is more predictable because the amount is not tied to current income, which fluctuates due to shifts in market conditions, but is based in a rolling quarter average of the fund's market value, adjusted for additional contributions.

The 5 percent figure is based on an estimate of two factors

Example: -

A \$5,000 fund started July 1,1989 would be valued at \$9,024 in 1997 and would have had cash distributions of \$2,760 during the eight year period. This is a total return of more than 133 percent in distributions and increased value. Had the \$5,000 fund been invested in an 8 percent fixed income investment, it would have returned cash of \$3,200 and no investment appreciation. This is a total return of 64 percent for the same eight year period. By sacrificing \$440 in cash distribution, the fund has gained \$4,024 in appreciated value. The annual cash distribution from the spending rule now exceeds the fixed 8 percent return and will continue to increase in the future.

Spending rules are commonly used to provide a method of making distributions from an endowment fund which:

- 1) protects the future income stream from the effects of inflation,
- 2) provides a predictable annual income, and
- allows the investment managers to focus on maximizing the total investment return to the fund.

over time: market return and inflation. A conservative prediction of average market return over time is 8 percent. It is widely expected that inflation would average 3 percent over time. This leaves 5 percent to spend while still protecting the fund's value for the future.

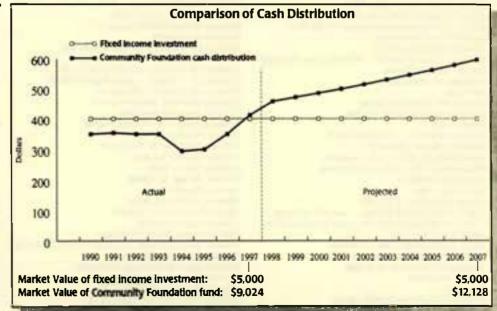
> Allowing managers to focus on the long-term growth of the funds enables them to place more emphasis on equities in their asset allocation.

> Without a spending policy based on market value, managers might focus their investment strategy on producing a current income target. This would dictate a higher percentage of fixed incomes in the portfolio since they typically produce more current income than equities do.

> > However, equities historically

outperform fixed income investments in the long run. By placing emphasis on a total return concept, the managers are able to concentrate on a goal of building significant capital appreciation.

"The total return concept is especially important because of our active encouragement of growing endowment funds," said Carla Pickrell, the Community Foundation's director of administration. "The agencies receive an annual distribution from their endowment funds that is 5 percent of an *ever-increasing amount*, even if there are no additional contributions to the fund."



These figures are based on actual fund results through 6/30/97 and projections of 8 percent total return after 6/30/97.

Designated Endowment Funds at the Community Foundation

The following non-profit organizations receive annual support through endowment funds

45th Infantry Division Association Educational Fund Aid for Individual Development Mike Allen Memorial Education Fund Ambassador's Concert Choir American Cancer Society American Diabetes Association American Lung Association American Red Cross - Oklahoma County Arcadia Historical Preservation Society Areawide Aging Agency Arthritis Foundation – Oklahoma Chapter Arts Council of Oklahoma City Associated Catholic Charities B'nai B'rith/Oklahoma Hillel Foundation Ballet Oklahoma **Baptist Retirement Center** Belle Isle Neighborhood Association Big Brothers/Big Sisters of Greater Oklahoma City Bishop McGuinness High School Boy Scouts of America – Last Frontier Council Frank and Merle Buttram String Awards Camp Fire Boys and Girls - Heart of Oklahoma Council **Canterbury Choral Society Casady School** Casady School Primary Division - Jane B. McMillin Memorial Casady School Scholarships **Celebrations! Educational Services** The Center for Nonprofit Management Central High School Alumni Association Central Oklahoma Association for the Deaf & Hearing Impaired Cerebral Palsy and Handicapped of Oklahoma Chamber Music in Oklahoma A Chance to Change Foundation Child Abuse Response and Evaluation Center The Children's Center Children's Medical Research Foundation Cimarron Circuit Opera Company Citizens Caring for Children Citizens Caring for Children - Scholarship Program **City Arts Center Civic Music Association Coffee Creek Riding Center** Contact Telephone Helpline Crimestoppers - Foundation for Improved Police Protection Crown Heights - Edgemere Heights Homeowners' Association Harley Custer Memorial Scholarship **Daily Living Centers** Deaconess Home - Pregnancy and Adoption Services Deaconess Hospital Edmond Educational Endowment Education and Employment Ministry ElderCare Access Center ElderCare Access Center - Mobile Meals Epilepsy Foundation of the Sooner State Exchange Club Center for the Prevention of Child Abuse **Executive Women International** Fellowship of Christian Athletes Fellowship of Christian Athletes - Stephen B. Payne Scholarship Fine Arts Institute of Edmond Foundation for Senior Citizens Free to Live Friends of the Metropolitan Library Ema Garcia Memorial Scholarship Fund **Genesis Project** Girl Scouts of the U.S.A. - Red Lands Council Freda Poole Grayson Scholarship Greater Oklahoma City Tree Bank Foundation William Fremont Harn Gardens and Homestead Humanities in Oklahoma Infant Crisis Services Institute for International Education Institute for International Education - Alice Pratt Internship Institute for International Education - Colin & Brook Lee Fund Integris Baptist Burn Center Integris Baptist Medical Center of Oklahoma Integris Southwest Medical Center Foundation International Photography Hall of Fame **Jacobson** Foundation **Jesus House** Jewish Federation of Greater Oklahoma City Junior Achievement of Greater Oklahoma City Junior Hospitality Club Junior League of Oklahoma City

Junior League - Mary Baker Rumsey Award Kerr-McGee Swim Club Kirkpatrick Manor - Presbyterian Home Valerie Koelsch Memorial Scholarship Fund Erna Krouch Preschool Ladies Music Club Langston University Langston University - Kirkpatrick Scholarship Fund Lawton Philharmonic Society Lutheran Social Services of Kansas and Oklahoma Lyric Theatre of Oklahoma Lyric Theatre - Byler Scholarship Lyric Theatre - Curt Schwartz Scholarship Fund Dean A. McGee Eye Institute Make Promises Happen Mayfair Center Meadows Center for Opportunity Melton Art Reference Library Mental Health Association in Oklahoma County Mercy Health Center Metropolitan Library System Endowment Trust Jasmine Moran Children's Museum Morris Animal Foundation Mount St. Mary High School Myriad Gardens Foundation National Society of Colonial Dames of America in Oklahoma The Nature Conservancy - Oklahoma Chapter Naval Reserve Association - Kinderty Clark Memorial Scholarship Neighbor for Neighbor of Oklahoma City Neighborhood Alliance of Oklahoma City Neighborhood Services Organization The Ninety Nines OAIA Insurance Foundation - Marie Welch Scholarship **Oklahoma** Archeological Survey Oklahoma Arts Institute Oklahoma Baptist University Oklahoma Baptist University - Business Program Oklahoma Baptist University - Hobbs Lectureship Oklahoma Baptist University - Scholarships Oklahoma Children's Theatre Oklahoma Christian University of Science and Arts Oklahoma City All Sports Scholarship Relief Fund Oklahoma City Art Museum - Acquisitions Fund Oklahoma City Beautiful Oklahoma City Beautiful – Morrison Tucker Award Oklahoma City Beautiful – Wildflower Fund **Oklahoma City Community College** Oklahoma City-County Historical Society Oklahoma City Food Bank Oklahoma City Literacy Council Oklahoma City Metro Alliance for Safer Cities Oklahoma City Orchestra League – Stewart Award Oklahoma City Orchestra League – Florence Wilson Voice Awards Oklahoma City Police Athletic League **Oklahoma City Public School Foundation** Oklahoma City University Oklahoma City University – Imperiate Professorship Oklahoma City University – Fine Arts Department Oklahoma City University - Law School Dean's Fund Oklahoma City University – Societies Fund Scholarship Oklahoma City University – Taft Institute **Oklahoma Community Theatre Association** Oklahoma County Bar Foundation **Oklahoma County Senior Nutrition Program Oklahoma Foundation for Excellence** Oklahoma Foundation for the Disabled Oklahoma Goodwill Industries **Oklahoma Halfway House** Oklahoma Heritage Association Oklahoma Historical Society **Oklahoma Horticultural Society Oklahoma Lions Service Foundation Oklahoma Lupus Association Oklahoma Medical Research Foundation** Oklahoma Medical Research Foundation - Fleming Scholarship **Oklahoma Museums Association** Oklahoma School of Science and Mathematics Oklahoma Shakespeare in the Park Oklahoma Society for Crippled Children Oklahoma State University – Oklahoma City Oklahoma State University – Oklahoma City Horticultural Center Oklahoma State University – Rumsey Garden **Oklahoma Visual Arts Coalition**

Oklahoma Westerners Indian Territory Posse Oklahoma Youth Symphony Oklahoma Youth with Promise Scholarship Fund **Oklahoma Zoological Society** Oklahoma Zoological Society - Goldman/Kirkpatrick Lunch **Opportunities Industrialization Center** Overholser Mansion Overholser Mansion - Dianne Gumerson Memorial Paseo Artists Association Payne Education Center Pi Beta Phi Alumni Club Scholarship Fund Planned Parenthood of Central Oklahoma Positive Tomorrows Prairie Dance Theatre Presbyterian Urban Mission Putnam City Schools Foundation Rainbow Fleet Red Earth Referral Center for Alcohol and Drug Services of Central Okla. Retired & Senior Volunteer Program of Oklahoma County Dale Rogers Training Center Rosary Catholic School Rotary Foundation of Oklahoma City Sales and Marketing Executives - Ralph Clinton Scholarship The Salvation Army The Salvation Army Boys and Girls Club Scope Ministries International Mary and Spencer Sessions Teaching Award Skyline Urban Ministries Southeast Area Health Center Special Care Speck Homes St. Anthony Hospital Foundation St. Anthony - Kirkpatrick Dental Clinic St. Gregory's University Scholarship for Women St. Gregory's University - Vogt Fund St. James School St. John Christian Heritage Academy - Waltine Lynette Jackson Fund St. John's Episcopal School St. Mary's School Sugar Creek Camp Sunbeam Family Services Tinker Air Force Base - General's Fund Travelers' Aid Society Trinity Episcopal School Francis Tuttle Vo-Tech Foundation U.S.S. Oklahoma City United Cerebral Palsy United Methodist Boys Ranch United States Air Force Academy United States Military Academy United States Naval Academy United States Navy Strategic Communication Wing One (E6-A) United Way of Metropolitan Oklahoma City University of Central Oklahoma - Fine Arts Fund University of Central Oklahoma - Kirkpatrick Service Awards University of Central Oklahoma - Nursing Scholarship University of Oklahoma - Bizzell Memorial Library University of Oklahoma Fred Jones Jr. Museum of Art University of Oklahoma Marching Band – Jerry Cooper Scholarship University of Oklahoma Medical College Alumni Association -Robert M. Bird Society of Medical College – R. Everett University of Oklahoma Medical College – Watson Scholarship University of Oklahoma Naval ROTC University of Oklahoma School of Music - Alice Everet Cello University of Oklahoma School of Music - Dorothy Kendall Piano Scholarship Urban League of Greater Oklahoma City Variety Health Center Villa Teresa School Visiting Nurses Association Westerners International Westminster School Work Activity Center World Neighbors YMCA - Camp Classen YMCA - Central Branch YMCA - Eastside Branch YMCA - Metropolitan YWCA of Oklahoma City Youth Services for Oklahoma County

Contact Nancy Anthony, 405/235-5603, for more information about the Designated Fund program or to find out how to contribute to a fund on this list.