

**Oklahoma City
Community Foundation**
1300 North Broadway
Telephone 405-235-5621

OFFICERS

JOHN E. KIRKPATRICK
President
S. N. GOLDMAN
Vice President
MRS. ELEANOR MAURER
Treasurer and Assistant Secretary
C. D. ELLISON
Secretary and General Counsel
ROGER B. CHARLESWORTH
Executive Director

BOARD OF TRUSTEES

JACK ABERNATHY
DR. LEONARD P. ELIEL
LUTHER DULANEY
HARVEY P. EVEREST
S. N. GOLDMAN
JOHN E. KIRKPATRICK
DEAN A. MCGEE
J. B. SAUNDERS
STANTON L. YOUNG

FISCAL BOARD

W. K. BONDS
Liberty National Bank & Trust Co.
GARRISON BUXTON
City National Bank & Trust Co.
JOHN H. MILLER
First National Bank & Trust Co.
WALDEMAR F. PRALLE
Fidelity Bank, National Association

**Oklahoma City
Community Foundation
1972 Annual Report**
(for fiscal year ending October 31, 1972)

A message from the
President



John E. Kirkpatrick
Oklahoma City Community Foundation
President and Trustee

I'm happy to report that 1972 was another year of continued healthy growth for the Oklahoma City Community Foundation. An increasing number of dedicated citizens who are looking for the best way to perpetuate their interest in the charitable institutions of the Oklahoma City area have turned to the Community Foundation. They are finding, too, that the "public foundation" approach is the best answer to taxes on income and other penalties imposed by the Government on private foundations and charitable trusts.

As you will see from the charts and financial statistics, good progress was made in every phase of the Foundation's work. Our total donations have continued to rise, and the number of donors and the number of Funds in the Foundation have also shown healthy gains.

The increase in our total assets, coupled with efficient management of our pooled assets by the fiscal trustees, produced an increase in net income from investments in 1972 of more than twenty percent over the previous year. This in turn enabled us better to fulfill our basic purpose of making financial grants to deserving charitable, educational and cultural organizations in greater Oklahoma City.

One statistic, not shown in the financial details, that dramatically illustrates one of the advantages of pooling charitable funds under professional management is the growth in value of the total donations made to the Foundation. Since it came into existence in 1969, about \$925,000 has been received from donors. At the end of fiscal 1972, the current market value of these assets had grown to over \$1,100,000. With changing economic conditions, there is, of course, no assurance that such a performance can be duplicated every year.

With continued support and encouragement from the many public spirited citizens of our community, the Community Foundation can look forward to increasing and extending its charitable assistance to deserving tax-exempt institutions and undertakings.

Board Of Trustees

The Community Foundation is operated by a Board of nine Trustees. Under its Articles of Incorporation, six of these must be the heads of specified public institutions or their representatives. These six select the other three trustees.

Shown below and on the next page are the eight men who, with the President, comprise the Board of Trustees:

Jack Abernathy

President, Big Chief Drilling Co.

Trustee representing the President of the United Appeal of Greater Oklahoma City.



Luther T. Dulaney

Chairman of the Board of Dulaney's, Inc.

Trustee representing the President of Oklahoma City University.



Dr. Leonard P. Eliel

Executive Vice President, Oklahoma University Health and Sciences Center Affairs.

Trustee serving in the above capacity.



Harvey P. Everest

Honorary Chairman of the Board of Liberty National Bank & Trust Co.

Trustee representing the City Council of Oklahoma City.



S. N. Goldman

Chairman of the Board of Goldman Enterprises.

Trustee and Chairman of the Fiscal Board.



Dean A. McGee

Chairman of the Board and Chief Executive Officer of Kerr-McGee Corporation.

Trustee.



J. B. Saunders

Member of the Board of Directors and the
Executive Committee of Kerr-McGee Corporation.
Trustee.



Stanton L. Young

President, Pepsi-Cola Bottling Company.
Trustee.



**The Fiscal Board
Of The Foundation**

The members of the Fiscal Board are selected by
the Presidents of the banks that serve as fiscal
trustees of the Foundation's assets.

W. K. Bonds

Executive Vice President and Senior Trust Officer,
Liberty National Bank & Trust Co.



Garrison H. Buxton

Executive Vice President and Trust Officer,
City National Bank & Trust Co.



John H. Miller

Senior Vice President and Trust Officer,
First National Bank & Trust Co.



Waldemar F. Pralle

Senior Vice President and Trust Officer,
Fidelity Bank, N. A.



What Is The Community Foundation And What Does It Do?

Because the Foundation is so new, many people reading this report for the first time may wonder what the Foundation's purpose is and how it fills this purpose. For this reason a brief description of what the Foundation is and what it aims to accomplish is presented here.

The Foundation is a non-profit, tax exempt corporation designed to help meet the charitable and educational needs of Oklahoma City. It was founded in 1969.

It provides a means through which funds can be accumulated, invested and managed collectively, rather than separately, in order to maximize their effectiveness.

So far, most of its assets have come as direct gifts from individuals, corporations and other foundations. As the Foundation grows older, it is expected that more will come from wills and trusts.

The funds of the Foundation are managed by four banks, called the "fiscal trustees." Each bank selects an individual to represent the Foundation's interest. These men compose the Fiscal Board of the Foundation. They have the responsibility for insuring that the maximum benefit is derived from the assets over the years.

Each year the income from investments held by the banks is distributed to a variety of charitable and educational organizations. Some of these distributions are made to conform with the requests of individual donors. Other grants are made at the discretion of the Trustees.

The Foundation is governed by a board of nine Trustees. Six of these must be the heads of specified local institutions or individuals selected by them as representatives of those institutions. The other three Trustees are elected by those six individuals. The officers, in turn, are selected by the Trustees.

The day-to-day operation of the Foundation is done largely by volunteer workers and part time help. In 1972, operating costs, including fees of the fiscal trustees for managing the assets, amounted to \$7,843, about $\frac{3}{4}\%$ of the value of the Foundation's assets.

It will be noted that in many cases the Donor of a Fund has specified how the earnings of his fund shall be distributed. The Trustees will follow these recommendations as long as practicable. If the stated beneficiary should go out of business or substantially change its character, the Trustees are free to direct the income to an alternative charity that more nearly meets the Donor's intent. This is one of the many advantages of giving through a public Foundation.

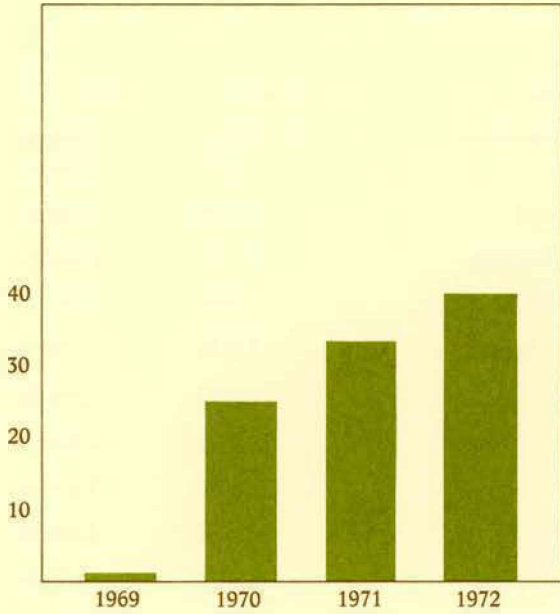
You will note, too, that in most cases a Fund is named after the donor, but it may also be designated in honor or memory of another.

Gifts to the Foundation may be made in the form of a check, stock certificates, real estate deed, or almost any other kind of property. Gifts may also be made by will.

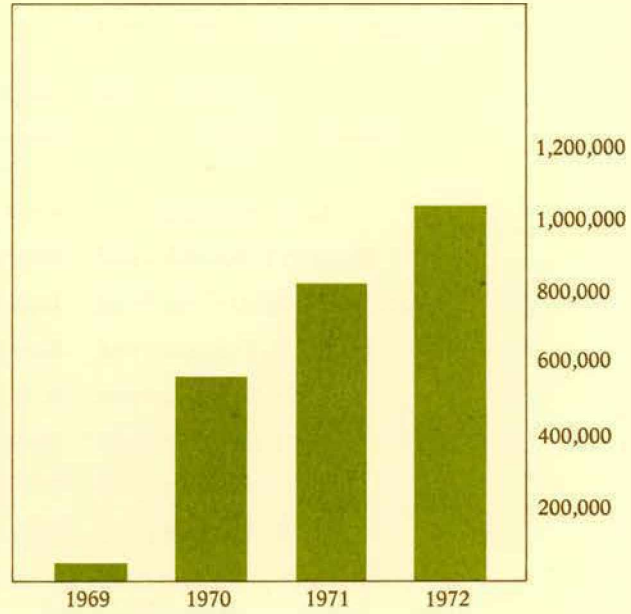
Also, a trust may be established wherein the donor and his survivor, too, if he wishes, receives income for life, after which time the assets of the trust pass to the Foundation.

The Foundation welcomes gifts of any size, no matter how small. Where the gift is at least \$1,000, a separate Fund may be established under the name of the Donor or any appropriate designation. Gifts may also be applied to existing Funds.

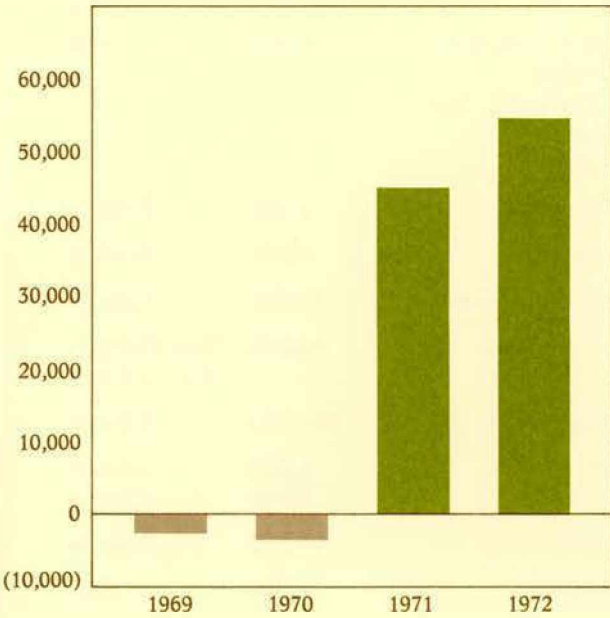
Total Number Of "Funds" In Community Foundation At Year End



Foundation Assets (at end of each fiscal year)

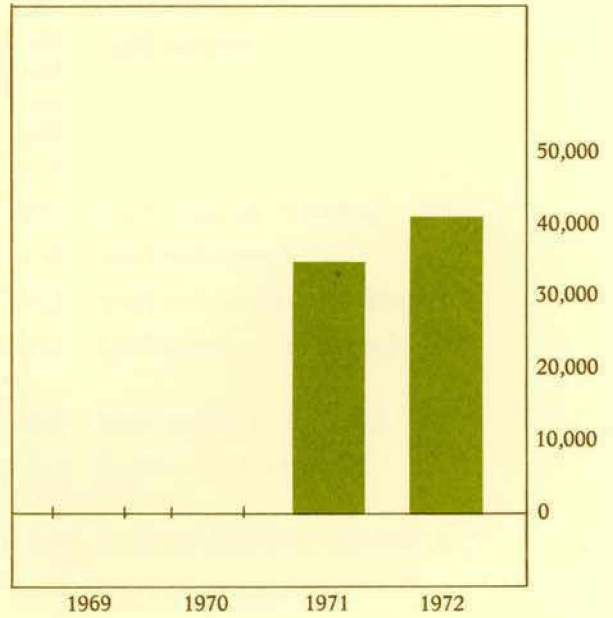


Net Income From Investments*



* Income from investments less operating expenses.

Foundation Income Distributed*



* Grants made in following year from income for years shown.

**“Funds” Established In
Oklahoma City
Community Foundation
Through October 31, 1972**

| Name Of Fund | Name Of Donor | Amount | Fiscal Trustee (Note "A") |
|--------------------------------|---|---------------|-----------------------------------|
| Jasper D. Ackerman Fund | Jasper D. Ackerman | \$ 25,000 | Liberty |
| | (Others) | 200 | Liberty |
| Loyd Benefield Fund | Loyd Benefield | 1,000 | Liberty |
| Howard J. Bozarth Fund | Howard J. Bozarth | 1,000 | Fidelity |
| Jack T. & Gillett Conn Fund | Jack T. & Gillett Conn | 1,000 | Fidelity |
| Luther T. Dulaney Fund | Luther T. Dulaney | 15,000 | First |
| B. D. Eddie Fund | B. D. Eddie | 1,000 | Liberty |
| Gene Eddie Fund | Gene Eddie | 1,000 | Liberty |
| Everest Fund | Jean I. Everest | 1,000 | Liberty |
| E. K. Gaylord Fund | E. K. Gaylord | 10,400 | Liberty |
| Alfred D. Goldman Fund | Alfred D. Goldman | 1,000 | First |
| Monte H. Goldman Fund | Monte H. Goldman | 1,000 | Fidelity |
| James G. Harlow, Jr. Fund | James G. Harlow, Jr. | 1,000 | Fidelity |
| W. W. & Nona Jean Hulsey Fund | W. W. & Nona Jean Hulsey | 1,000 | Liberty |
| H. I. Josey Fund | H. I. Josey | 1,000 | Liberty |
| Joullian Fund | Mr. & Mrs. E. C. Joullian Mrs. E. C. Joullian Mr. & Mrs. Richard L. Sias Maj. Gen. & Mrs. R. C. Richards, Jr. | 10,000 | First |
| Donald S. Kennedy Fund | Donald S. Kennedy | 2,000 | Fidelity |
| Kerr Foundation Fund | Kerr Foundation | 5,000 | Fidelity |
| Kerr-McGee Corporation Fund | Kerr-McGee Corporation | 50,000 | Fidelity |
| Kirkpatrick Foundation Fund | Kirkpatrick Foundation | 40,000 | First, Fidelity, City, Liberty |
| John E. Kirkpatrick Fund | John E. Kirkpatrick | 455,000 | Liberty |
| Lyric Theater Fund | Lyric Theater | 5,000 | Liberty |
| | John E. Kirkpatrick | 5,000 | Liberty |
| L. A. & Pansy Macklanburg Fund | Pansy E. Macklanburg | 81,047 | Liberty |
| R. A. Macklanburg, Jr. Fund | R. A. Macklanburg | 1,000 | City |

| Name Of Fund | Name Of Donor | Amount | Fiscal Trustee (Note "A") |
|--------------------------------------|----------------------------------|---------|---------------------------|
| Dean A. McGee Eye Institute Fund | Dean A. McGee | 106,683 | Fidelity |
| Oklahoma Allergy Clinic Fdn. Fund | Oklahoma Allergy Clinic | 1,500 | Liberty |
| Oklahoma City Opera Association Fund | Oklahoma City Opera Assn. | 12,876 | Fidelity |
| Oklahoma Westerners | John E. Kirkpatrick | 1,000 | Liberty |
| | (Others) | 950 | Liberty |
| Wayne A. Parker Fund | Wayne A. Parker | 1,000 | Fidelity |
| Margaret K. Replogle Fund | Margaret K. Replogle | 1,000 | Liberty |
| J. B. Saunders Fund | J. B. Saunders | 1,000 | Liberty |
| Carrie Shirk Fund | George Shirk | 2,000 | City |
| John K. Speck Family Fund | John K. Speck | 1,000 | Liberty |
| George Miksch Sutton Fund | Kirkpatrick Foundation | 5,000 | Liberty |
| | George M. Sutton | 1,000 | Liberty |
| | (Others) | 50 | Liberty |
| M. A. Swatek Foundation Fund | Judge Luther T. Bohanon | 1,000 | Liberty |
| Morrison G. Tucker Fund | Morrison G. Tucker | 1,000 | Liberty |
| | John E. Kirkpatrick <i>match</i> | 1,000 | Liberty |
| Herman & Mary Wegener Fdn. Fund | Herman & Mary Wegener Fdn. | 20,000 | Liberty |
| Ben K. West Family Fund | Ben K. West | 1,000 | Liberty |
| Florence O. Wilson Fund | Florence O. Wilson | 50,000 | Liberty |
| R. A. Young Fund | R. A. Young | 1,000 | Liberty |
| General Fund | | 1,000 | Liberty |

Note "A":

Liberty — Liberty National Bank & Trust Co.

Fidelity — Fidelity Bank, N. A.

City — City National Bank & Trust Co.

First — First National Bank & Trust Co.

**Oklahoma City
Community Foundation
Endowment Funds**

Many donors express preferences as to how the income of their individual Funds shall be expended. To accommodate these preferences, Endowment Funds have been established in which individual Donor Funds are grouped according to these preferences. Additional Endowment Funds will be established from time to time as required to meet Donor desires.

Where Donors have not expressed preferences, the Trustees will expend the earnings of the individual Funds for the benefit of greater Oklahoma City according to their discretion.

Summarized below are the Endowment Funds in existence at the end of fiscal 1972:

| | |
|---|-----------|
| Allied Arts Foundation Endowment Fund | |
| Florence O. Wilson Fund | \$ 10,000 |
| Hospital and Health Care Endowment Fund | |
| Luther T. Dulaney Fund | 15,000 |
| Last Frontier Council Boy Scouts of America Endowment Fund | |
| Joullian Fund | 10,000 |
| Dean A. McGee Eye Institute Endowment Fund | |
| Dean A. McGee Eye Institute Fund | 106,683 |
| National Cowboy Hall of Fame Endowment Fund | |
| Jasper D. Ackerman Fund | 25,000 |
| Florence O. Wilson Fund | 10,000 |
| Oklahoma Christian College Endowment Fund | |
| L. A. & Pansy Macklanburg Fund | 40,000 |
| Oklahoma City Theaters Endowment Fund | |
| Lyric Theater Fund | 10,000 |
| Oklahoma Zoological Society Endowment Fund | |
| George Miksch Sutton Fund | 6,050 |
| Florence O. Wilson Fund | 10,000 |
| Young Men's Christian Association Endowment Fund | |
| Florence O. Wilson Fund | 10,000 |
| Young Women's Christian Association Endowment Fund | |
| Florence O. Wilson Fund | 10,000 |

Distribution Of Foundation Earnings

At the end of the fiscal year, October 31, 1972, approximately \$41,000 was available for making grants to charitable, educational, and cultural organizations in the Oklahoma City area.

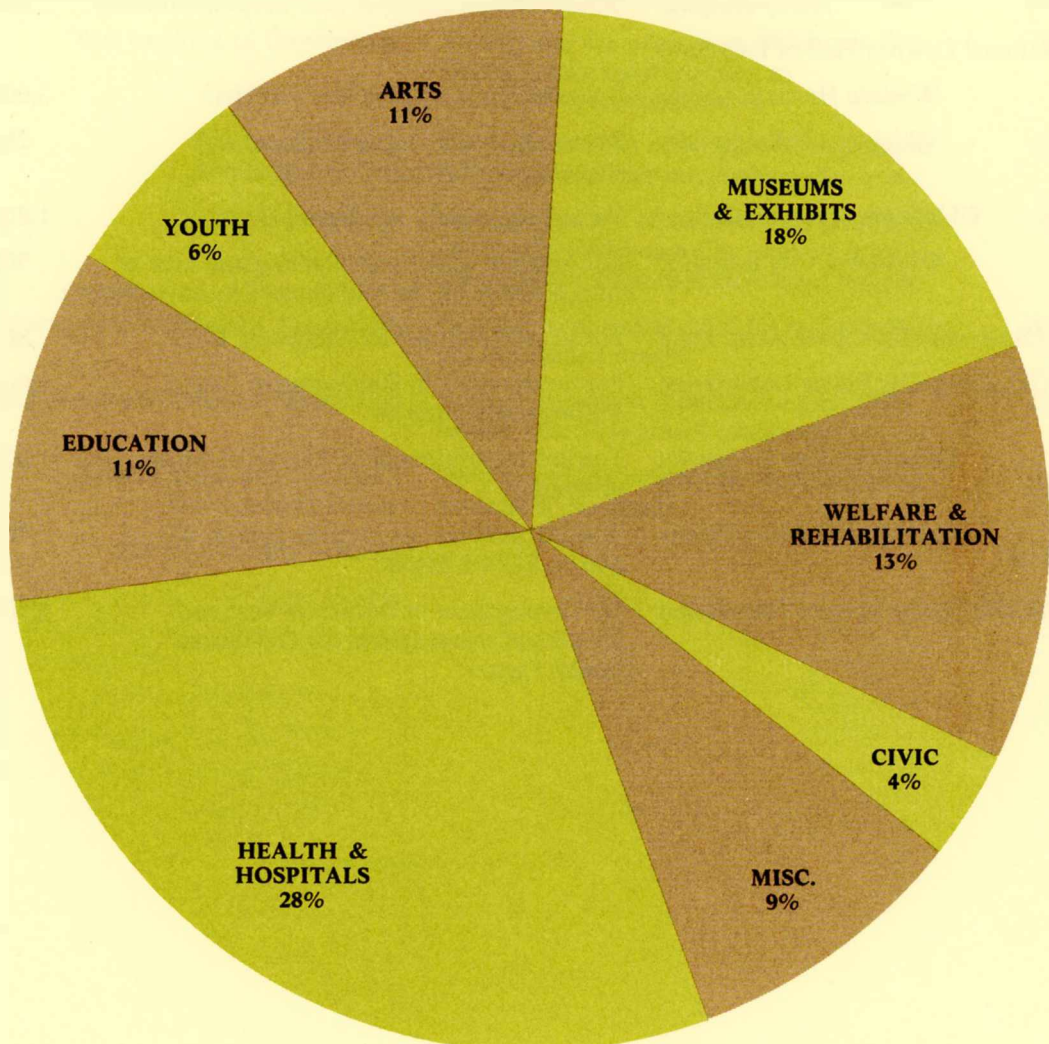
As a basis for making recommendations to the Board of Trustees, a Distribution Committee of Dean McGee, Stanton Young, and Dr. Leonard Eliel reviewed:

- Requests of Donors as to the expenditure of the earnings of the Funds they had established,
- Requests for grants received by the Foundation during the year, and
- Specific recommendations of individual Trustees.

Following review and approval of the recommendations of this committee by the Board of Trustees, grants shown on the following pages were made from 1972 earnings.

Shown below is the distribution of these grants by general categories:

How The Foundation Income For 1972 Was Distributed



**Oklahoma City
Community Foundation
Grants Made From
1972 Income**

| | | |
|---|--|----------|
| Allied Arts Fund | For joint campaign for Art Center, Science and Arts Foundation, Oklahoma Theater Center, and Symphony. | \$ 5,000 |
| Boy Scouts of America | For the general purposes of the Last Frontier Council. | 500 |
| Children's Convalescent Hospital | For a reading machine for the special education department. | 250 |
| Dean A. McGee Eye Institute | Toward construction of an eye institute or clinic. | 1,251 |
| Institute of International Education | To help bring foreign exchange students to Oklahoma City. | 100 |
| Junior Achievement | To purchase shop machinery for expanded program. | 1,000 |
| Mercy Hospital | Toward construction of new hospital building | 5,000 |
| National Cowboy Hall of Fame and Western Heritage Center | For additions to permanent exhibits. | 3,000 |
| Oklahoma Ballet Society | To purchase tape recorder-player for rehearsals and lecture demonstrations. | 250 |
| Oklahoma Christian College | For undergraduate scholarships. | 1,800 |
| Oklahoma City Beautiful | For printing booklet on planting and care of trees suitable for the Oklahoma City environment. | 500 |
| Oklahoma City Opera Assn. Fund | For benefit of opera in Oklahoma City. | 863 |
| Oklahoma City Police Department | For membership in Southwestern Law Enforcement Institute. | 1,000 |
| Oklahoma City University | Toward establishment of Master of Music program. | 1,000 |
| Oklahoma Halfway House | Toward purchase of juvenile facility at 440 N. E. 14th Street. | 500 |
| Oklahoma Health Science Foundation | For development of integrated sign and directional signal system for Oklahoma Health Center. | 2,500 |

| | | |
|---|--|----------|
| Oklahoma Medical Research Center | For rehabilitation of building used for training handicapped children. | 2,500 |
| Oklahoma Theater Center | For stipends for college students in Professional Semester Plan. | 1,500 |
| Oklahoma University Foundation | For Gaylord Scholarship loans for students in school of medicine. | 1,000 |
| Oklahoma Zoological Society | Toward construction of Amazonian Rain Forest exhibit. | 2,000 |
| Opportunities Industrialization Center | To purchase teaching equipment for electronics classes. | 1,000 |
| Pathways Child Development | Toward equipment for planned third school. | 500 |
| Salvation Army | To help pay for bus for Boys Club. | 1,000 |
| Sunbeam Home and Family Service | For training program for volunteer workers. | 1,000 |
| Taft Institute of Government | To help pay for seminar at Oklahoma City University for local teachers on United States government. | 500 |
| Touchstone School | Toward purchase of Montessori equipment for use in sensorial and mathematics areas. | 250 |
| World Neighbors | For development of educational material for students in Oklahoma City area on inter-relationships with underdeveloped nations. | 1,000 |
| Young Men's Christian Association | Toward endowment fund for major building and equipment repairs. | 550 |
| Young Women's Christian Association | Toward Residents Program for girls that cannot otherwise afford membership. | 550 |
| Youth Counseling and Child Development Center | To help pay for indigent patients requiring psychiatric treatment. | 100 |
| For Uncommitted Grants | | 2,782 |
| Total Grants | | \$40,746 |

ARTHUR YOUNG
& COMPANY

1900 Liberty Tower
Oklahoma City, Oklahoma 73102

The Board of Trustees
Oklahoma City Community Foundation, Inc.

We have examined the accompanying balance sheet of the Oklahoma City Community Foundation, Inc. at October 31, 1972 and the related statement of revenues, expenditures and changes in fund balances for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances, except that the nature of voluntary contributions to the Foundation is such that it is impractical to extend our examination of donations beyond the donations recorded.

In our opinion, except for such adjustments, if any, as might have resulted without the limitation of our examination with respect to voluntary contributions as described in the preceding paragraph, the statements mentioned above present fairly the financial position of the Oklahoma City Community Foundation, Inc. at October 31, 1972, the results of operations and changes in fund balances for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Arthur Young & Company

November 20, 1972

**Oklahoma City
Community Foundation, Inc.
Balance Sheet**

October 31, 1972

ASSETS

| | | |
|---|---------------|--------------------|
| Cash | | \$ 1,228 |
| Trust accounts (Note 3): | | |
| Liberty National Bank and Trust Company | \$746,795 | |
| Fidelity Bank N.A. | 195,107 | |
| City National Bank and Trust Company | 13,950 | |
| The First National Bank and Trust Company | <u>36,620</u> | 992,472 |
| 7% note receivable (Notes 4 and 5) | | 50,000 |
| | | <u>\$1,043,700</u> |

LIABILITY AND FUND BALANCES

| | | |
|----------------------------------|----------------|--------------------|
| 7% note payable (Notes 4 and 5) | | \$ 50,000 |
| Fund balances (Note 1): | | |
| Funds available for contribution | \$ 40,746 | |
| Funds held for investment | <u>952,954</u> | 993,700 |
| | | <u>\$1,043,700</u> |

**STATEMENT OF REVENUES,
EXPENDITURES AND
CHANGES IN FUND BALANCES**

Year Ended October 31, 1972

| | <u>Total</u> | <u>Funds avail- able for contribution</u> | <u>Funds held for investment</u> |
|--|------------------|---|--|
| Revenues: | | | |
| Donations (Note 1): | | | |
| Common stock | \$148,579 | \$ — | \$148,579 |
| Cash | <u>51,835</u> | <u>—</u> | <u>51,835</u> |
| | 200,414 | — | 200,414 |
| Interest | 30,216 | 30,216 | — |
| Dividends | 11,319 | 11,319 | — |
| Gain on sale of corporate stocks and bonds (Note 1) | <u>22,334</u> | <u>7,918</u> | <u>14,416</u> |
| Total revenues | <u>264,283</u> | <u>49,453</u> | <u>214,830</u> |
| Expenditures: | | | |
| Contributions (Note 1) | 34,613 | 34,613 | — |
| General and administrative expenses | 7,843 | 7,843 | — |
| Interest expense | <u>1,167</u> | <u>1,167</u> | <u>—</u> |
| Total expenditures | <u>43,623</u> | <u>43,623</u> | <u>—</u> |
| Excess of revenues over expenditures | 220,660 | 5,830 | 214,830 |
| Fund balances at beginning of year | <u>773,040</u> | <u>34,916</u> | <u>738,124</u> |
| Fund balances at end of year (Note 1) | <u>\$993,700</u> | <u>\$40,746</u> | <u>\$952,954</u> |

See accompanying notes.

**Oklahoma City
Community Foundation, Inc.
Notes To Financial Statements**

October 31, 1972

1. Accounting policies

Basis of financial statements—The accompanying financial statements are prepared principally on a cash receipts and disbursements basis. However, the adjustments necessary to present these statements on an accrual basis at October 31, 1972 would not have a material effect on the financial position of the Foundation or the results of operations for the year then ended.

Donations—Certain donations made to the Foundation have been designated for a particular purpose by their donor. It is the expressed intention of the Board of Trustees to honor the designations of donors, however, the Board of Trustees reserves the power to exercise final control over all funds.

Contributions—It is the Board of Trustees' policy to accumulate long-term capital gains and donations received as funds held for investment. Funds available for contribution are available for distribution for purposes pertaining to the community of Greater Oklahoma City, Oklahoma.

2. Organization

The Oklahoma City Community Foundation, Inc. was incorporated December 30, 1968, under the laws of the State of Oklahoma, as a nonprofit organization without capital stock, for charitable and educational purposes pertaining to the community of Greater Oklahoma City, Oklahoma.

**Oklahoma City
Community Foundation, Inc.
Notes To Financial Statements**

October 31, 1972

3. Trust accounts

The Board of Trustees has entered into agreements with four Oklahoma City banks to act as fiscal trustees of funds and property of the Foundation.

The following summarizes the assets held in trust by the fiscal trustees at October 31, 1972:

| | Trust accounts | | | | Total |
|---|---|--------------------------|--|---|------------------|
| | Liberty National Bank and Trust Company | Fidelity Bank N.A. | City National Bank and Trust Company | The First National Bank and Trust Company | |
| Cash | \$ 49,728 | \$ 3,380 | \$ 3,950 | \$10,656 | \$ 67,714 |
| Savings accounts | 5,517 | 4,058 | — | — | 9,575 |
| Corporate securities: | | | | | |
| Stocks | 385,630 | 106,682 | — | — | 492,312 |
| Bonds | 265,920 | 11,825 | — | — | 277,745 |
| U.S. government securities, at cost, which approximates market | — | 19,162 | 10,000 | — | 29,162 |
| Common Trust Equity Fund units of The First National Bank and Trust Company of Oklahoma City, at cost ... | — | — | — | 25,964 | 25,964 |
| Real estate undeveloped | 40,000 | 50,000 | — | — | 90,000 |
| | <u>\$746,795</u> | <u>\$195,107</u> | <u>\$13,950</u> | <u>\$36,620</u> | <u>\$992,472</u> |

Corporate securities and real estate undeveloped are stated at cost if purchased or market value at the date of gift if donated. Aggregate market value of corporate stocks and bonds at October 31, 1972 was \$595,544 and \$291,211, respectively.

**Oklahoma City
Community Foundation, Inc.
Notes To Financial Statements**

October 31, 1972

4. 7% note receivable

The 7% note receivable is due from The Mummers Theatre, Inc. and is payable \$292 per month (interest only) to August 5, 1973 then \$449 per month (including interest) from September 5, 1973 to August 5, 1988. This note and a \$400,000 note issued by The Mummers Theatre, Inc. and payable to The Liberty National Bank and Trust Company of Oklahoma City are secured jointly and ratably by a mortgage on real estate.

The last payment received was in February 1972. The Foundation expects that the note receivable will be paid either by someone acquiring The Mummers Theatre, Inc., which is no longer in operation, or by repossessing the mortgaged assets. In the event that this does not occur, the note receivable would be written off as a contribution in the future.

5. 7% note payable

The 7% note payable to The Liberty National Bank and Trust Company is secured by the 7% note receivable and is subject to required payments equal to the required payments on the 7% note receivable.

The Foundation has not made a payment on the note payable since February 1972, the date of the last payment received on The Mummers Theatre, Inc. note receivable.

If you would like more information about the Oklahoma City Community Foundation or if you know someone who might like to receive a copy of this report, please write, call, or visit us at our business office.

1300 North Broadway
Oklahoma City, Oklahoma 73103
Telephone 405-235-5621

Roger B. Charlesworth
Executive Director

